

Governance Subcommittee Mission: To ‘research governance issues’ (as per the motion of the Selectboard and Trustees at their 14 June 2018 joint meeting), and to develop a list of options for improving, reorganizing, and updating local government in Essex which will at once serve as a focus for public education, engagement, and feedback.

Over several meetings the Subcommittee developed a list of Ten Governance Change Options (Section I) all of which were legally vetted with the assistance of attorney Dan Richardson. We also developed a list of possible criteria (Section II) for assessing the impacts and desirability of the individual Governance Change Options (and other proposed governance changes). We also requested an analysis of status quo Town/Village revenue and finances so that the approximate impacts of various Governance Change Options on Town Inside the Village and Town Outside the Village tax rates can be anticipated and made available to the public (Section III).

Recommendation: The Subcommittee urges the full membership of the Selectboard and Trustees to review the information in this report and then engage with the Subcommittee regarding next steps. The Subcommittee invites your comments and questions regarding specific Scenarios as well as additional scenario or governance-related information to be included or researched. The Subcommittee recommends, with the permission and collaboration of the full boards, that we continue developing a comprehensive document for public outreach and feedback. The Subcommittee will also develop a proposal for a public engagement and feedback process which will be reviewed, amended (as needed), and approved by the full boards.

The Subcommittee was charged with making recommendations of governance options. However, the Subcommittee decided to forward all the Governance Change Options (A → J) contained in this report to the joint boards for their consideration. The Subcommittee recommends that the joint boards refine the Governance Change Options and create a public engagement and outreach effort.

Section I. Governance Change Options

Option A: Expand Selectboard; Amend Town Charter to Codify TIV and TOV Seats

- Maintain and expand the Town Selectboard (SB) to provide for 10 members total: 5 living inside the Village, 5 living outside the Village.
- The Village Board of Trustees is folded into the SB (those 5 Village seats referenced above). Elections switch from April to March as described below.
- Elect all seats in March as “Selectboard / Village (Trustee)” or “Selectboard / Town Center (Trustee)” on a ballot appropriate for the area they live in, designated as wards.
- If we cannot borrow the school’s anticipated format for warning elections (that is, Town vote = TOV only), create a “Town Center” or “TOV” overlay or special district to allow this to happen.
- The SB would continue to meet bimonthly and the business of the 5-member sub-boards would occur during these meetings, when and if necessary. (For example, if a Village-only budget or policy needs voting on, only the 5 Selectboard members from the Village would discuss and vote on it, etc.)

How Option A Changes the Status Quo – Revises Town charter and incorporates Village charter and Essex Junction Board of Trustees. Expands Town Selectboard membership to 10. Residents of the Town outside the Village would have 5 designated seats on the Town Selectboard as would residents of the Village.

Legal Process and Challenges – Town voters, including those within the Village, must vote to amend Town Charter. The municipalities would be entering uncharted territory in terms of having a single board oversee what would effectively be two municipal tax structures, and would require further research.

Option B: New Single Charter Community with Single Board

- Dissolve both Village and Town charters, and write a new, single charter for one community.
- Consolidate all assets, departments, and services under one government.
- Form a new board of 5 to 7 members, all elected at-large.
- Create a TOV advisory board and a Village advisory board, the members of which would be appointed by the elected board.

How Option B Changes the Status Quo – Consolidates all Town and Village departments and services under a ‘new’ government with a single administration and governing board, and an equalized tax rate. Advisory boards would facilitate communication between residents and representatives and also help familiarize elected officers with local issues they not be familiar with.

Legal Process and Challenges – Town residents (including TIV) would vote to dissolve the Town Charter and create a new charter. TIV residents (as Essex Junction residents) would also vote to dissolve the Village charter and create a new charter. The Legislature must approve the both charter dissolutions and the new charter. The terms of the charter would contain the details of the transfer of property and assets to the newly chartered community.

Option C:

- Create a single, consolidated board but maintain 2 charters.
- Each charter adopts the same amendment to allow this to happen.

(NOTE: Option C was eliminated because legal counsel advised us that a single elected official cannot execute two charters)

Option D: Convert the Village to a Special District

- Convert the Village to a special district within the Town with its own charter.
- Consolidate most assets, departments, and services under Town government but keep some Village-specific assets separate.
- Services kept in Village overlay can be taxed separately.
- Can keep Selectboard as it is or modify to accommodate any newly desired representation model (at-large vs districts, 5 members vs. 7, etc.).

How Option D changes the Status Quo – Consolidates governance and most departments and services under Town government, with one elected board. Approaches total consolidation but continues some separation of assets and tax rates into a special district with its own governance.

Legal Process and Challenges – Village residents vote to dissolve Village charter and adopt special district charter. Town residents vote to amend Town Charter to accommodate Village assets and services. .

Option E: New, Single Charter Community with Single Board and Voting Districts

- Create a new municipal charter (dissolve Village and Town charters)
- Create a single board of 7 to 9 members.
- Create two wards: TIV and TOV.
- Elect 3 members from the TIV, 3 members from TOV, and 3 at-large.

How Option E Changes the Status Quo: Consolidates all Town and Village departments and services under a ‘new’ government with a single administration and governing board, and an equalized tax rate. Increases current Village and Town models of elected boards from 5 members to 7 or 9. Codifies separate areas of Essex Town into TIV and TOV by establishing wards but also maintains some aspect of present ‘at-large’ model.

Legal Process and Challenges: Town residents (including TIV) would vote to dissolve the Town Charter and create a new charter. TIV residents (as Essex Junction residents) would also vote to dissolve the Village charter and create a new charter. The Legislature must approve both charter dissolutions and the new charter. The terms of the charter would establish the wards and contain the details of the transfer of property and assets to the newly chartered community.

Option F: Dissolve Village; Consolidate Everything Under Town Charter; Adjust Selectboard Membership

- Dissolve the Village charter, keep Town charter.
- Adjust Town Selectboard membership based on geography using wards.

How Option F Changes the Status Quo: Consolidates all Village departments and services into existing Town government with a single administration and governing board, and an equalized tax rate. Recognizes and codifies different areas or interests into a voting model (aka wards).

Legal Process and Challenges: Village residents would need to dissolve the Village charter. Town residents would vote to amend the Town charter to accommodate Village assets, departments, and services and amend the Selectboard membership and voting process. The Legislature would need to approve all charter dissolutions/amendments.

Option G: Dissolve Village Charter; No Changes to Town Charter

- Dissolve the Village charter, keep Town charter.
- Maintain 5 member, elected at-large Selectboard.

How Option G Changes the Status Quo: Consolidates all Village departments and services into existing Town government with a single administration and governing board, and an equalized tax rate. Nothing changes in terms of current structure of Town government, voting process, etc. The Village simply ceases to exist as a corporate, legal, and political entity.

Legal Process and Challenges: Village residents would need to dissolve the Village charter. Town may choose to accommodate Village assets, departments, and services.

Option H: A New City with a Mayor

- Form a city with a mayor and city council.
- Mayor could be “weak” or “strong”.
 - A weak mayor would continue to have a council-manager form of government.
 - A strong mayor would take on most of the professional manager’s duties in the government.

How Option H Changes the Status Quo: Consolidates all Town and Village departments and services into a single-charter community with a single administration and governing board, and an equalized tax rate. The mayor’s degree of executive, policy, fiduciary, and political authority would need to be spelled out in the new charter.

Legal Process and Challenges: Town residents would vote to dissolve the Town Charter and create a new city charter. Village residents would vote to dissolve the Village Charter and create a new city charter. The Legislature must approve both charter dissolutions and the new charter. The terms of the charter would establish the powers of the mayor and contain the details of the transfer of property and assets to the newly chartered community.

Option I: Status Quo, Codified

- Maintain two charters, the Village BOT, and the Town SB.
- Complete and codify current consolidation efforts but do not consolidate any further.

How Option I Changes the Status Quo: It doesn’t.

Legal Process and Challenges: Legal council has advised the Subcommittee that although current and future M.O.U.s for consolidating Town and Village services and departments are acceptable, they should probably not be considered sustainable long-term. In other words, there are no immediate legal roadblocks to the kinds of

alignments and consolidations we've been doing, but we should be looking for more long-term arrangements such as charter amendments, ordinances, or other legal vehicles.

Option J: Make Essex Junction a Fully Independent Community

- Separate Village from Town and form an independent entity

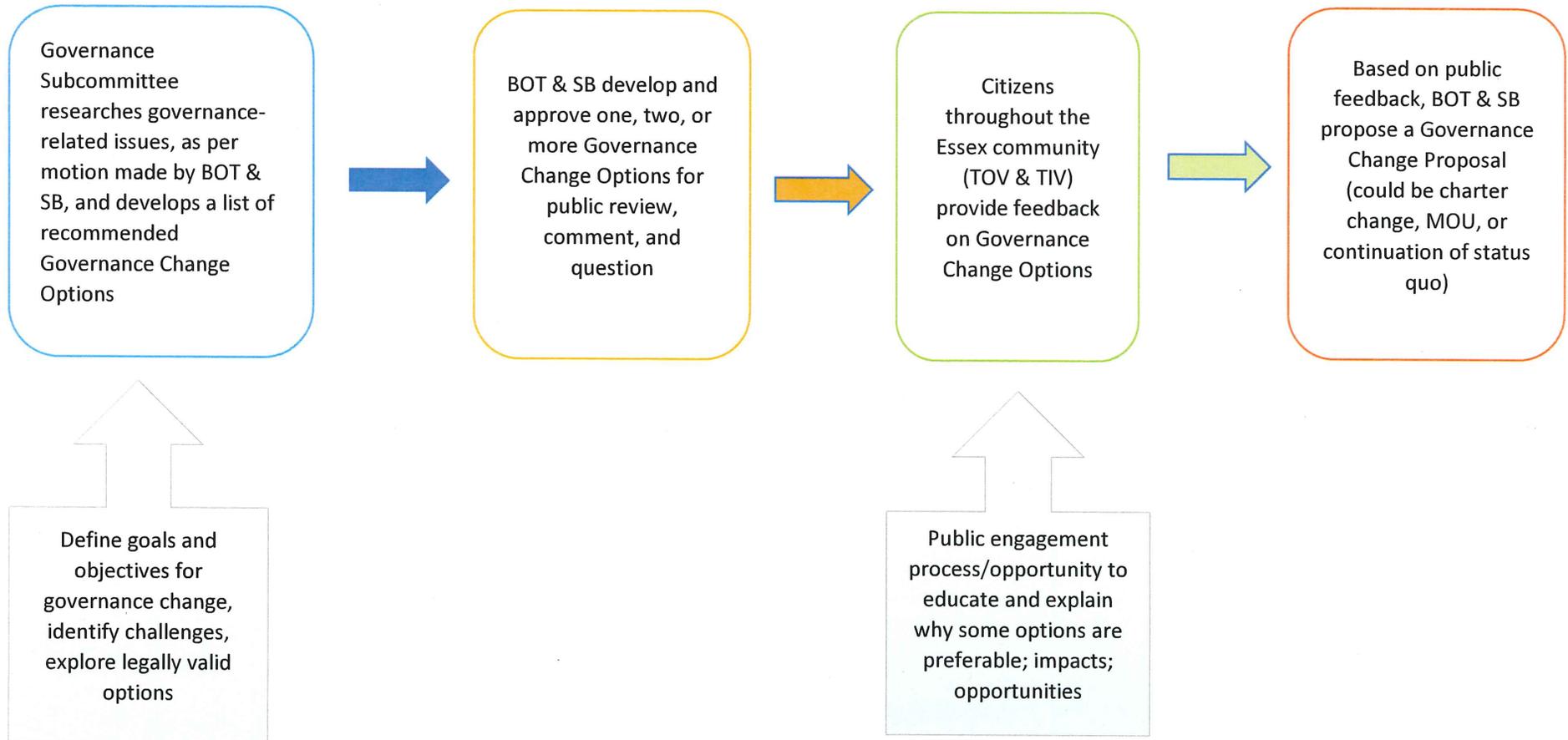
How Option J Changes the Status Quo: Separates all Town/Village assets, departments, services, finances into two independent municipal entities. Village residents would no longer be eligible to serve on the Selectboard nor vote in Town elections. The Village grand list would be removed from Town grand list; the Town general fund would receive no further revenues from the Village except for those contractual services which both corporate entities agree to share.

Legal Process and Challenges: Village voters dissolve their charter and approve a new charter as a fully independent municipal entity. The Legislature would need to approve all charter dissolutions and new charters. A Village vote to leave the Town could be challenged by the Town in the Legislature.

SECTION II. Governance Assessment Criteria

- Better Integrated Planning
- Better Relations
- Better Transparency
- Diversify Tax Base
- Economic and Overall Sustainability
- Eliminate Duplication
- Equal Representation
- Eventual Single Tax Rate
- Improves Communication
- Impacts to existing Levels of Service
- Impacts to Heart and Soul Values
- Impacts to Public Safety
- Makes Public Participation Easier
- Makes Voting Easier
- Preserves Identity
- Speaking with one voice, and having a seat at the Table in Relevant Issues and Bodies
- Tax Equity

Essex Junction Trustee/Essex Town Select Board Process for Developing a Proposal for Reconfiguring Local Government in Essex



**ESSEX COMMUNITY
RESIDENTIAL TAX RATE HISTORY**

Key TOV = Town Outside Village
T. = Town
V. = Village

FYE	T. GEN	TOV HGHY	T. CAP	Local Ag	T. SCH	TOTAL TOV	V. GEN	Econ Dev	V. REC	V. SCH	TOTAL VILLAGE
1951	\$1.0000	\$0.5000	\$0.0000	\$0.0000	\$4.5000	\$6.0000	\$1.9000	\$0.0000	\$0.0000	\$2.4000	\$5.3000
1952	\$1.0000	\$0.5000	\$0.0000	\$0.0000	\$4.5000	\$6.0000	\$1.9000	\$0.0000	\$0.0000	\$3.2000	\$6.1000
1953	\$1.1500	\$0.5000	\$0.0000	\$0.0000	\$5.2500	\$6.9000	\$1.7000	\$0.0000	\$0.0000	\$3.2500	\$6.1000
1954	\$1.1500	\$0.5000	\$0.0000	\$0.0000	\$5.8000	\$7.4500	\$1.8000	\$0.0000	\$0.0000	\$3.3000	\$6.2500
1955	\$1.1500	\$0.5000	\$0.0000	\$0.0000	\$5.6500	\$7.3000	\$1.9500	\$0.0000	\$0.0000	\$3.7000	\$6.8000
1956	\$1.2900	\$0.5000	\$0.0000	\$0.0000	\$6.9100	\$8.7000	\$1.9000	\$0.0000	\$0.0000	\$3.8500	\$7.0400
1957	\$1.2900	\$0.5000	\$0.0000	\$0.0000	\$7.5000	\$9.2900	\$1.7000	\$0.0000	\$0.0000	\$5.0000	\$7.9900
1958	\$1.2400	\$0.7500	\$0.0000	\$0.0000	\$8.3700	\$10.3600	\$1.8000	\$0.0000	\$0.0000	\$6.9500	\$9.9900
1959	\$1.1500	\$1.0000	\$0.0000	\$0.0000	\$11.1300	\$13.2800	\$2.0000	\$0.0000	\$0.0000	\$6.9500	\$10.1000
1960	\$1.1500	\$1.0000	\$0.0000	\$0.0000	\$10.5000	\$12.6500	\$2.1500	\$0.0000	\$0.0000	\$7.6500	\$10.9500
1961	\$1.1500	\$1.0000	\$0.0000	\$0.0000	\$9.8000	\$11.9500	\$2.1500	\$0.0000	\$0.0000	\$7.0000	\$10.3000
1962	\$1.1500	\$1.0000	\$0.0000	\$0.0000	\$11.5000	\$13.6500	\$2.1500	\$0.0000	\$0.0000	\$7.5000	\$10.8000
1963	\$1.2500	\$1.0000	\$0.0000	\$0.0000	\$9.5000	\$11.7500	\$2.1500	\$0.0000	\$0.0000	\$8.4700	\$11.8700
1964	\$1.2500	\$1.0000	\$0.0000	\$0.0000	\$9.0000	\$11.2500	\$2.1500	\$0.0000	\$0.0000	\$9.0100	\$12.4100
1965	\$1.6000	\$1.0000	\$0.0000	\$0.0000	\$13.0000	\$15.6000	\$2.5500	\$0.0000	\$0.0000	\$9.0000	\$13.1500
1966	\$1.6000	\$1.0000	\$0.0000	\$0.0000	\$13.0000	\$15.6000	\$2.6000	\$0.0000	\$0.0000	\$9.0000	\$13.2000
1967	\$0.7000	\$0.3600	\$0.0000	\$0.0000	\$5.6700	\$6.7300	\$1.1000	\$0.0000	\$0.0000	\$3.3300	\$5.1300
1968	\$0.7100	\$0.3600	\$0.0000	\$0.0000	\$5.6700	\$6.7400	\$1.2500	\$0.0000	\$0.0000	\$3.3000	\$5.2600
1969	\$0.7100	\$0.3600	\$0.0000	\$0.0000	\$6.2000	\$7.2700	\$1.3900	\$0.0000	\$0.0000	\$3.8000	\$5.9000
1970	\$0.7100	\$0.3600	\$0.0000	\$0.0000	\$6.2000	\$7.2700	\$1.3900	\$0.0000	\$0.0000	\$3.7500	\$5.8500
1971	\$0.6800	\$0.3600	\$0.0000	\$0.0000	\$6.3500	\$7.3900	\$1.2200	\$0.0000	\$0.0000	\$4.0800	\$5.9800
1972	\$0.6800	\$0.3600	\$0.0000	\$0.0000	\$6.5000	\$7.5400	\$1.4300	\$0.0000	\$0.0000	\$4.0500	\$6.1600
1973	\$0.6200	\$0.3600	\$0.0000	\$0.0000	\$6.3000	\$7.2800	\$1.7400	\$0.0000	\$0.0000	\$4.4100	\$6.7700
1974	\$0.6000	\$0.3600	\$0.0000	\$0.0000	\$6.0200	\$6.9800	\$1.4700	\$0.0000	\$0.0000	\$4.9800	\$7.0500
1975	\$0.4500	\$0.3300	\$0.0000	\$0.0000	\$4.4000	\$5.1800	\$0.9700	\$0.0000	\$0.0000	\$3.8800	\$5.3000
1976	\$0.3700	\$0.3300	\$0.0000	\$0.0000	\$4.6600	\$5.3600	\$1.0000	\$0.0000	\$0.0000	\$3.9700	\$5.3400
1977	\$0.4600	\$0.3300	\$0.0000	\$0.0000	\$5.2100	\$6.0000	\$0.9500	\$0.0000	\$0.0000	\$4.2200	\$5.6300
1978	\$0.5700	\$0.3300	\$0.0000	\$0.0000	\$5.4400	\$6.3400	\$0.8600	\$0.0000	\$0.0000	\$4.1000	\$5.5300
1979	\$0.2800	\$0.1700	\$0.0000	\$0.0000	\$2.6000	\$3.0500	\$0.4200	\$0.0000	\$0.0000	\$1.9100	\$2.6100
1980	\$0.2300	\$0.1700	\$0.0000	\$0.0000	\$3.2100	\$3.6100	\$0.3925	\$0.0000	\$0.0000	\$1.7900	\$2.4125
1981	\$0.3500	\$0.1700	\$0.0000	\$0.0000	\$3.0300	\$3.5500	\$0.3600	\$0.0000	\$0.0000	\$1.7700	\$2.4800
1982	\$0.3900	\$0.1700	\$0.0000	\$0.0000	\$2.8300	\$3.3900	\$0.2817	\$0.0000	\$0.0000	\$1.9100	\$2.5817
1983	\$0.3600	\$0.1700	\$0.0000	\$0.0000	\$2.8200	\$3.3500	\$0.2400	\$0.0000	\$0.0000	\$1.8400	\$2.4400
1984	\$0.3900	\$0.1700	\$0.0000	\$0.0000	\$3.0800	\$3.6400	\$0.2500	\$0.0000	\$0.0000	\$2.1400	\$2.7800
1985	\$0.4100	\$0.1700	\$0.0000	\$0.0000	\$3.6700	\$4.2500	\$0.2450	\$0.0000	\$0.0000	\$1.9400	\$2.5950
1986	\$0.4600	\$0.1700	\$0.0000	\$0.0000	\$4.0200	\$4.6500	\$0.2450	\$0.0000	\$0.0000	\$2.1000	\$2.8050
1987	\$0.2200	\$0.0800	\$0.0000	\$0.0000	\$1.7200	\$2.0200	\$0.2200	\$0.0000	\$0.0000	\$1.1600	\$1.6000
1988	\$0.2500	\$0.0800	\$0.0000	\$0.0000	\$1.7600	\$2.0900	\$0.1950	\$0.0000	\$0.0000	\$1.1400	\$1.5850
1989	\$0.2650	\$0.0800	\$0.0000	\$0.0000	\$1.8450	\$2.1900	\$0.2000	\$0.0000	\$0.0000	\$1.2000	\$1.6650
1990	\$0.3100	\$0.0800	\$0.0000	\$0.0000	\$2.0500	\$2.4400	\$0.1940	\$0.0000	\$0.0000	\$1.2400	\$1.7440
1991	\$0.2500	\$0.0800	\$0.0000	\$0.0000	\$1.6900	\$2.0200	\$0.1900	\$0.0000	\$0.0000	\$1.1400	\$1.5800
1992	\$0.2650	\$0.0800	\$0.0000	\$0.0000	\$1.7200	\$2.0650	\$0.2060	\$0.0000	\$0.0000	\$1.0830	\$1.5540
1993	\$0.2526	\$0.0800	\$0.0000	\$0.0000	\$1.8316	\$2.1642	\$0.1906	\$0.0000	\$0.0000	\$1.0874	\$1.5306
1994	\$0.2572	\$0.0800	\$0.0000	\$0.0000	\$2.0203	\$2.3575	\$0.2193	\$0.0000	\$0.0000	\$1.1095	\$1.5860
1995	\$0.2526	\$0.0800	\$0.0100	\$0.0000	\$1.8581	\$2.2007	\$0.3011	\$0.0000	\$0.0000	\$1.1407	\$1.7044
1996	\$0.2526	\$0.0800	\$0.0100	\$0.0000	\$1.8196	\$2.1622	\$0.2067	\$0.0000	\$0.0000	\$1.1091	\$1.5784
1997	\$0.2517	\$0.0800	\$0.0100	\$0.0000	\$2.0060	\$2.3477	\$0.2027	\$0.0000	\$0.0000	\$1.2296	\$1.6940
1998	\$0.2850	\$0.0800	\$0.0100	\$0.0000	\$2.1950	\$2.5700	\$0.2020	\$0.0000	\$0.0000	\$1.3210	\$1.8180
1999	\$0.2950	\$0.0800	\$0.0100	\$0.0000	\$1.7940	\$2.1790	\$0.2009	\$0.0000	\$0.0258	\$1.7863	\$2.3180
2000	\$0.3120	\$0.0800	\$0.0100	\$0.0000	\$1.7750	\$2.1770	\$0.2000	\$0.0000	\$0.0622	\$1.8085	\$2.3927
2001	\$0.3270	\$0.0800	\$0.0100	\$0.0000	\$1.9680	\$2.3850	\$0.2092	\$0.0000	\$0.0877	\$2.0711	\$2.7050
2002	\$0.3560	\$0.0800	\$0.0100	\$0.0000	\$2.1280	\$2.5740	\$0.2143	\$0.0000	\$0.0853	\$2.1904	\$2.8560
2003	\$0.3670	\$0.0800	\$0.0100	\$0.0000	\$2.3760	\$2.8330	\$0.2322	\$0.0000	\$0.0832	\$2.3571	\$3.0495
2004	\$0.3840	\$0.0800	\$0.0100	\$0.0000	\$2.4920	\$2.9660	\$0.2500	\$0.0000	\$0.0934	\$2.4010	\$3.1384
2005	\$0.4120	\$0.0800	\$0.0100	\$0.0000	\$2.0669	\$2.5689	\$0.2666	\$0.0000	\$0.1005	\$2.0725	\$2.8616
2006	\$0.4440	\$0.0800	\$0.0100	\$0.0047	\$2.2599	\$2.7986	\$0.2836	\$0.0000	\$0.1021	\$2.2875	\$3.1272
2007	\$0.5145	\$0.0800	\$0.0200	\$0.0048	\$2.3817	\$3.0010	\$0.3126	\$0.0000	\$0.1033	\$2.4535	\$3.4039
2008	\$0.2965	\$0.0800	\$0.0200	\$0.0037	\$1.3365	\$1.7367	\$0.2115	\$0.0000	\$0.0681	\$1.4602	\$2.0563
2009	\$0.2989	\$0.0800	\$0.0200	\$0.0023	\$1.3571	\$1.7583	\$0.2075	\$0.0000	\$0.0677	\$1.3233	\$1.9197
2010	\$0.3066	\$0.0800	\$0.0200	\$0.0009	\$1.3550	\$1.7625	\$0.2149	\$0.0000	\$0.0651	\$1.3027	\$1.9102
2011	\$0.3165	\$0.0800	\$0.0200	\$0.0014	\$1.3297	\$1.7476	\$0.2331	\$0.0000	\$0.0651	\$1.3562	\$1.9923
2012	\$0.3305	\$0.0800	\$0.0200	\$0.0013	\$1.3167	\$1.7485	\$0.2438	\$0.0000	\$0.0651	\$1.3198	\$1.9805
2013	\$0.3419	\$0.0800	\$0.0200	\$0.0014	\$1.3364	\$1.7797	\$0.2554	\$0.0000	\$0.0651	\$1.3276	\$2.0114
2014	\$0.3620	\$0.0800	\$0.0200	\$0.0015	\$1.4009	\$1.8644	\$0.2666	\$0.0000	\$0.0651	\$1.5095	\$2.2247
2015	\$0.3817	\$0.0800	\$0.0200	\$0.0017	\$1.5077	\$1.9911	\$0.2830	\$0.0000	\$0.0679	\$1.5163	\$2.2706
2016	\$0.4443	\$0.0218	\$0.0200	\$0.0019	\$1.5537	\$2.0417	\$0.2366	\$0.0000	\$0.0676	\$1.5644	\$2.3348
2017	\$0.4671	\$0.0111	\$0.0200	\$0.0019	\$1.5670	\$2.0671	\$0.2289	\$0.0100	\$0.0685	\$1.5851	\$2.3815
2018	\$0.4779	\$0.0111	\$0.0200	\$0.0018	\$1.5404	\$2.0512	\$0.2996	\$0.0100	\$0.0000	\$1.5396	\$2.3489
2019	\$0.4932	\$0.0110	\$0.0200	\$0.0019	\$1.5360	\$2.0621	\$0.3098	\$0.0100	\$0.0000	\$1.5360	\$2.3709

Key

TOV = Town Outside Village

TIV = Town Inside Village

GF = GlobalFoundries

Non-GF Non-Res - Non-GlobalFoundries Non-Residential (Commercial)

1	FYE19									
	Tax type	Tax Rate								
	Town General Tax Rate	0.4932								
	Town Highway Tax Rate	0.011								
	Town Capital	0.02								
	Village General	0.3098								
			Grand List (GL) Distribution							
			Residential	% Res	Global-Foundries	% GF	Non-GF Non-Res	% Non-Res	Total	
	Essex Town-Wide Grand List (2018)	26,258,301	20,344,986	77%	800,000	3.0%	5,113,315	19%	100.0%	
	Essex Junction (TIV) Grand List (2018) (42%)	11,103,656	9,078,519	82%	797,280	7.2%	1,227,857	11%	100.0%	
	TOV Grand List (2018) (58%)	15,154,645	11,266,467	74%	2,720	0.0%	3,885,458	26%	100.0%	
2	Town General Fund Budget									
			Paid by TIV Residents	Paid by TOV Residents	Paid by Global-Foundries (GF)	Paid by TIV Non-GF Non-Res	Paid by TOV Non-GF Non-Res*	Paid by Non Tax Revenues	Total Raised	
		Amount Contributed (General Tax) (GL x tax rate)	4,477,526	5,556,622	394,560	605,579	1,858,753	0	12,893,039	
		Amount Contributed (Non Tax Revenues (from budget))	0	0	0	0		1,210,511	1,210,511	
		Amount Contributed for Manager & IT (budget x Village %'s)	58,088	8,169	5,446	7,261	2,723	9,076	90,763	
		Amount Contributed (Highway Tax) (Hgw tax x TOV GL)	0	123,931	30	0	41,456	0	165,417	
		Total Contributed to Town Budget	4,535,614	5,688,721	400,036	612,840	1,902,932	1,219,587	14,359,730	
		% Contributed to Town General Fund Budget	32%	40%	3%	4%	13%	8%	100%	
		*amount contributed by TOV Non-GF Non-Res adjusted for Blodgett credit of 57,555 Town General, 1,284 Highway								

Town Capital Fund Contributions

Transfers from Town General Fund FYE19

2,464,331.96

Assessor	2,500
Com Dev	2,500
Fire - Vehicles	150,000
Fire - Equipment	20,000
Highways - Vehicles	168,000
Rec - Parks	0
Rec - Sr. Activities	4,000
IT	2,850
Total FYE19	349,850

	Paid by TIV Residents	Paid by TOV Residents	Paid by Global- Foundries (GF)	Paid by TIV Non-GF Non-Res	Paid by TOV Non-GF Non-Res*	Paid by Non Tax Revenues	Total
Transfers from General Fund (based on Town %'s x 349,850)	110,502	138,596	9,746	14,931	46,362	29,713	349,850
Capital Tax .02 (tax rate x GL)	181,570	225,329	16,000	24,557	75,375	0	522,832
Total Contributions to Town Capital	292,073	363,925	25,746	39,488	121,737	29,713	872,682
% Contributions to Capital Reserve	33%	42%	3%	5%	14%	3%	100%

Amount spent FYE18 on Village Projects (Stormwater)

Total Spent in Town Capital Fund FYE18	10,371	From Expenditure Report
% of Town Capital spent on Village projects FYE18	652,432	From Expenditure Report
	1.6%	

*amount contributed by TOV Non-GF Non-Res adjusted for Blodgett credit of 2,334

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Town Rolling Stock Fund

Town does not have a fund just for Rolling Stock. Vehicles are purchased out of the Capital Reserve
 Each year the Highway Department makes a transfer to the Capital Fund for Vehicles
 In FYE19 the tranfer to Capital for Vehicles is \$168,000
 This is approximately the same as the highway tax which is \$165,000
 In FYE19 the Transfer for Vehicles is 168,000
 The Town Highway tax used to be .08. That amount paid for the Capital Vehicle Transfer and other Highway expenses. The tax has been reduced to the point it almost covers the Capital transfer
 In FYE15 the amount of the Highway tax was \$1,082,000 (the last year of \$.08 tax)
 The Town Highway vehicles are funded by the Capital Transfer from Highway budget and a portion of the Capital tax. In FYE19 the amount of Capital tax(.02) dedicated to Town Highway Rolling Stock is \$25,000

Amount Contributed to Highway Tax by TOV Residents (GL x .011)	123,931	75%
Amount Contributed to Highway Tax by GlobalFoundries (GL x .011)	30	0%
Amount Contributed to Highway Tax by Non-residential excluding GlobalFoundries (GL x .011)*	41,456	25%
Actual Highway Tax billed FYE19	165,417	100%

*amount contributed by TOV Non-GF Non-Res adjusted for Blodgett credit of 1,284

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Village General Fund Budget

	Paid by Village/TIV Residents	Paid by TOV Residents	Paid by Global- Foundries (GF)	Paid by Village/TIV Non-GF Non-Res*	Paid by TOV Non-GF Non-Res	Paid by Non Tax Revenues	Total Raised
Amount Contributed (Village General Tax) (tax rate x GL)	2,812,525	0	246,997	364,104		0	3,423,627
Amount Contributed by Town (Town Contribution x Town %'s)	371,171	465,536	32,737	50,152	155,726	99,805	1,175,126
Other Village Non Tax Revenues (from budget)						370,955	370,955
Total Contributed to Village Budget	3,183,696	465,536	279,734	414,256	155,726	470,760	4,969,708
% Contributed to Village General Fund Budget	64%	9%	6%	8%	3%	9%	100%

* amount contributed by Village/TIV Non-GF Non-Res adjusted for Tax Stabilization credits of 16,286

6

Village Capital Fund Transfer FYE19	317,751
% Contributed by TOV Resident (from Village %'s)	9%
% Contributed by TOV Non-Residents (from Village %'s)	3%
\$ Contibuted by TOV Residents and Non-residents	39,722
% Village Capital Fund Distributed by Village to Town	0%

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Village Rolling Stock Fund Transfer FYE19	223,624
% Contributed by TOV Residents (from Village %'s)	9%
% Contibuted by TOV Non-Residents (from Village %'s)	3%

Ladder Truck Purchase							
\$803,998							
	Paid by	Paid by	Paid by	Paid by	Paid by	Paid by	
	Village/TIV	TOV	Global-	Village/TIV Non-	TOV Non-GF	Non Tax	
	Residents	Residents	Foundries (GF)	GF Non-Res	Non-Res	Revenues	Total
Village Contributions (amount x Village %'s)	322,871	47,212	28,369	42,011	15,793	47,742	503,998
Town Contribution (amount x Town %'s)	94,757	118,847	8,357	12,803	39,756	25,479	300,000
Total Cost of Truck	417,628	166,059	36,726	54,815	55,548	73,221	803,998
	52%	21%	5%	7%	7%	9%	100%

8 Essex Town - Percent of 2019 Operating Budgets Contributed by TIV to Non-Consolidated Budgets

		Paid by TIV Residents	Paid by TOV Residents	Paid by Global- Foundries (GF)	Paid by TIV Non-GF Non-Res	Paid by TOV Non-GF Non-Res*	Paid by Non Tax Revenues	Total Raised
Community Development								
Com Dev Tax rate	0.0133							
Amount Contributed (General Tax) (GL X tax rate)		120,744	149,844	10,640	16,322	50,506	85,964	434,020
% Contributed to Community Development		28%	35%	2%	4%	12%	20%	100%
Total Contributed by TIV Properties	34%							
Recreation								
Recreation Tax rate	0.0311							
Includes Rec Admin, Parks, Pools, Sr. Bus								
Amount Contributed (General Tax) (GL x tax rate)		282,342	350,387	24,880	38,166	118,100	132,616	946,491
% Contributed to Recreation		30%	37%	3%	4%	12%	14%	100%
Total Contributed by TIV Properties	36%							
Library								
Library Tax Rate	0.0153							
Including transfer to Village								
Amount Contributed (General Tax) (GL x tax rate)		138,901	172,377	12,240	18,776	58,101	17,600	417,995
% Contributed to Library		33%	41%	3%	4%	14%	4%	100%
Total Contributed by TIV Properties	41%							
Fire Department								
Fire Dept Tax Rate	0.0194							
Amount Contributed (General Tax) (GL x tax rate)		176,123	218,569	15,520	23,808	73,670	21,058	528,748
% Contributed to Fire Department		33%	41%	3%	5%	14%	4%	100%
Total Contributed by TIV Properties	41%							
Economic Development								
Econ Dev Tax Rate	0.0004							
Amount Contributed (General Tax) (GL x tax rate)		3,631	4,507	320	491	1,519	390	10,858
% Contributed to Economic Development		33%	42%	3%	5%	14%	4%	100%
Total Contributed by TIV Properties	41%							

* amount contributed by TOV Non-GF Non-Res adjusted by reduction of grand list of 116,698 for Blodgett Stabilization

9 Essex Junction - Percent of 2019 Operating Budgets Contributed by TOV

In this calculation all amounts contributed to the Village for Highway & Stormwater are allocated to Highway & Stormwater

Community Development 0%
 Recreation 0%

Library

		Paid by Village/TIV Residents	Paid by TOV Residents	Paid by Global- Foundries (GF)	Paid by Village/TIV Non- GF Non-Res*	Paid by TOV Non-GF Non-Res	Paid by Non Tax Revenues	Paid by Total Raised
Village Library tax rate	0.06964							
Amount Contributed (General Tax) (Village GL x Tax Rate)		632,228	0	55,523	81,847	0	12,592	782,190
Contribution from Town (from Town %'s)		4,650	5,850	450	648	2,052	1,200	15,000
Total		636,878	5,850	55,973	82,495	2,052	13,792	797,190
% Contributed to Community Development		80%	1%	7%	10%	0%	2%	100%
Total Contributed by TIV Properties	97%							
Fire	0%							
Economic Development	0%							

* amount contributed by Village/TIV Non-GF Non-Res adjusted by reduction of grand list of 52,568 for Tax Stabilization

10 Percentage Contributed of total

	Paid by TIV Residents	Paid by TOV Residents	Paid by Global- Foundries (GF)	Paid by TIV Non-GF Non-Res	Paid by TOV Non-GF Non-Res	Paid by Non Tax Revenues	Paid by Total Raised
Town Budget							
Amount Contributed (General Tax) (GL x tax rate)	4,477,526	5,556,622	394,560	605,579	1,858,753	0	12,893,039
Amount Contributed (Non Tax Revenues (from budget)	0	0	0	0		1,210,511	1,210,511
Amount Contributed for Manager & IT (budget x Village %'s)	58,088	8,169	5,446	7,261	2,723	9,076	90,763
Amount Contributed (Highway Tax) (Hgw tax x TOV GL)	0	123,931	30	0	41,456	0	165,417
Subtotal Town Budget	4,535,614	5,688,721	400,036	612,840	1,902,932	1,219,587	14,359,730
Village Budget							
Amount Contributed (Village General Tax) (tax rate x GL)	2,812,525	0	246,997	364,104		0	3,423,627
Amount Contributed by Town (Town Contribution x Town %'s)	371,171	465,536	32,737	50,152	155,726	99,805	1,175,126
Other Village Non Tax Revenues (from budget)						370,955	370,955
Subtotal Village Budget	3,183,696	465,536	279,734	414,256	155,726	470,760	4,969,708
Total Town & Village Budgets	7,719,310	6,154,257	679,770	1,027,096	2,058,658	1,690,347	19,329,438
	40%	32%	4%	5%	11%	9%	100%

DIRECTIONS: Use the dropdown choices under your name to show your answer to this question: "Will this scenario achieve this goal, or help achieve this goal?"
 Refer to the list of scenarios emailed to you along with the link to this survey. It is the most recent version based on discussions at our most recent meeting.
 Scroll all the way to the right to be sure you provide rankings for every scenario, A through L (scenario C is not included, as agreed by the committee).

NOTE: Scenario C is not included.

	Scenario A				Scenario B				Scenario D			
	Elaine	George	Irene	Max	Elaine	George	Irene	Max	Elaine	George	Irene	Max
Better integrated planning	Yes	No	Yes	Don't Know	Yes							
Better relations	Don't Know	No	Yes	No	Don't Know	Don't Know	Yes	Don't Know	Don't Know	Yes	Yes	Don't Know
Better transparency	Yes	Don't Know	Yes	No	Yes	Don't Know	Yes	Yes	Don't Know	Yes	Yes	Don't Know
Diversify tax base	Don't Know	Don't Know	No	Don't Know	Don't Know	Don't Know	No	Don't Know	Don't Know	Yes	No	Don't Know
Economic and overall sustainability	Yes	Yes	Yes	Don't Know	Yes							
Eliminate duplication	Yes	Yes	Yes	Don't Know	Yes	Yes	Yes	Yes	No	No	No	Don't Know
Equal representation (in a consolidated environment)	Yes	Don't Know	Yes	No	Yes	Yes	No	Yes	Yes	Yes	Don't Know	Yes
Eventual single tax rate	Yes	Don't Know	No	Don't Know	Yes	Yes	No	Yes	No	Don't Know	No	Don't Know
Improves communication	Yes	Don't Know	Yes	No	Yes	Don't Know	Yes	Yes	Don't Know	Don't Know	Yes	Yes
Maintain a high level of service	Yes	Don't Know	Don't Know	Yes	Yes	Don't Know	Don't Know	Yes	Yes	Yes	Don't Know	Yes
Maintain Heart & Soul values	Yes	No	Don't Know	Yes	Yes	Don't Know	Don't Know	Yes	Yes	Yes	Don't Know	Yes
Maintain public safety	Yes	Yes	Don't Know	Yes	Yes	Yes	Don't Know	Yes	Yes	Yes	Don't Know	Yes
Makes public participation easier	Yes	No	Yes	No	Yes	No	Yes	Don't Know	No	Yes	Don't Know	Don't Know
Makes voting easier	Yes	Don't Know	Yes	Don't Know	Yes	Don't Know	Yes	Yes	No	Yes	Don't Know	Don't Know
Preserve identity (in a consolidated environment)	No	No	Yes	Don't Know	No	No	No	Yes	Yes	Yes	Yes	Don't Know
Speaking with one voice, and having a seat at the table in relevant issues and bodies	Yes	Don't Know	Yes	No	Yes	Yes	No	Yes	Don't Know	Yes	Don't Know	Don't Know
Tax equity	Yes	Yes	No	Don't Know	Yes	Yes	No	Yes	No	Yes	Yes	Don't Know

Individual Totals	Scenario A				Scenario B				Scenario D			
Yes	14	4	11	3	14	8	8	14	7	14	7	7
No	1	4	3	6	1	2	6	0	5	1	3	0
Don't Know	1	8	3	7	1	6	3	2	4	2	7	9

Group Totals per Scenario	Scenario A				Scenario B				Scenario D			
Yes	32				44				35			
No	14				9				9			
Don't Know	19				12				22			

Scenario E				Scenario F				Scenario G			
Elaine	George	Irene	Max	Elaine	George	Irene	Max	Elaine	George	Irene	Max
Yes											
Don't Know	Don't Know	Yes	No	Don't Know	Don't Know	Yes	Don't Know	Don't Know	Don't Know	Yes	Don't Know
Yes	Don't Know	Yes	Yes								
Don't Know	Don't Know	No	Don't Know	Don't Know	Don't Know	Yes	Don't Know	Don't Know	Don't Know	Yes	Don't Know
Yes											
Yes											
Yes	Yes	No	No	Yes	Yes	Yes	Yes	No	Yes	No	Yes
Yes	Yes	No	Yes	Yes	Yes	No	Yes	Yes	Yes	No	Yes
Yes	Don't Know	Yes	Yes	Yes	Don't Know	Yes	Yes	Yes	Don't Know	Yes	Yes
Yes	Don't Know	Don't Know	Yes	Yes	Don't Know	Don't Know	Yes	Yes	Don't Know	Don't Know	Yes
Yes	Don't Know	Don't Know	Yes	Yes	Don't Know	Don't Know	Yes	Yes	Don't Know	Don't Know	Yes
Yes	Yes	Don't Know	Yes	Yes	Yes	Don't Know	Yes	Yes	Yes	Don't Know	Yes
Yes	Don't Know	Yes	No	Yes	Don't Know						
Yes	Don't Know	Yes	Don't Know	Yes	Don't Know	Yes	Yes	Yes	Don't Know	Yes	Yes
No	No	Yes	Yes	No	No	Yes	Don't Know	No	No	No	Don't Know
Yes	Yes	Yes	No	Yes	Yes	Yes	Yes	Yes	Yes	No	Yes
Yes	Yes	No	Yes	Yes	Yes	No	Yes	Yes	Yes	No	Yes

Scenario E				Scenario F				Scenario G			
14	8	10	10	14	8	12	12	13	8	9	13
1	1	4	4	1	1	2	0	2	1	5	0
1	7	3	3	1	7	3	4	1	7	3	3

Scenario E				Scenario F				Scenario G			
42				46				43			
10				4				8			
14				15				14			

Scenario H				Scenario I				Scenario J			
Elaine	George	Irene	Max	Elaine	George	Irene	Max	Elaine	George	Irene	Max
Yes	Yes	Yes	Yes	No	No	Yes	No	No	No	No	No
Don't Know	Don't Know	Yes	Yes	No	Don't Know	Yes	No	Don't Know	Don't Know	No	No
Yes	Don't Know	Yes	Yes	No	Don't Know	Yes	No	Yes	Yes	No	No
Don't Know	Don't Know	Yes	Don't Know	Don't Know	Yes	Yes	Don't Know	Don't Know	Don't Know	No	Don't Know
Yes	Yes	Yes	Yes	No	Yes	Yes	No	Don't Know	Yes	No	No
Yes	Yes	Yes	Yes	No	No	No	No	No	Yes	No	No
Yes	Yes	No	Yes	No	Yes	No	Don't Know	No	Yes	No	Don't Know
Yes	Yes	No	Yes	No	Don't Know	No	No	No	Yes	Yes	No
Yes	Yes	Yes	Yes	No	Don't Know	Yes	No	Yes	Yes	Yes	No
Yes	Don't Know	Don't Know	Yes	Yes	Yes	Don't Know	Yes	Yes	Yes	No	No
Yes	Don't Know	Don't Know	Yes	Yes	Yes	Don't Know	Don't Know	Yes	Yes	Don't Know	Don't Know
Yes	Yes	Don't Know	Yes	Yes	Yes	Don't Know	Yes	Yes	Yes	Don't Know	Don't Know
Yes	Yes	Yes	Don't Know	No	Yes	Yes	Don't Know	Yes	Yes	Yes	Don't Know
Yes	Don't Know	Yes	Yes	No	Don't Know	No	No	Yes	Yes	Yes	Yes
No	No	No	Don't Know	Yes	Yes	No	Yes	Yes	Yes	No	No
Yes	Yes	No	Yes	No	Yes	No	No	Yes	Yes	Yes	No
Yes	Yes	No	Yes	No	Don't Know	No	No	Yes	Yes	No	Yes

Scenario H				Scenario I				Scenario J			
14	10	9	14	4	9	7	3	10	14	5	2
1	1	5	0	11	1	7	9	3	0	9	9
1	5	3	3	1	5	3	4	2	1	2	5

Scenario H				Scenario I				Scenario J			
47				23				31			
7				28				21			
12				13				10			

Scenario K				Scenario L			
Elaine	George	Irene	Max	Elaine	George	Irene	Max
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Scenario K				Scenario L			
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
Scenario K				Scenario L			
0				0			
0				0			
0				0			